

# Minimizing Rental Cost for n-Jobs, 2-Machines Flow Shop Scheduling, Processing Time Associated with Probabilities Including Transportation Time and Job Block criteria

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## Abstract

This paper deals with a heuristic algorithm to minimize the rental cost of the machines for two stage flow shop scheduling problem under specified rental policy in which processing times are associated with their respective probabilities. Further, the transportation time from one machine to another machine and an equivalent job block criteria is being considered. The purposed algorithm is easy to understand and provide an important tool for the decision makers. A computer program followed by a numerical illustration is also given to justify the algorithm.

**Keywords:** Equivalent job, Flow Shop, Rental Policy, Transportation Time, Elapsed Time.

## 1. Introduction

Scheduling problems concern with the situation in which value of the objective function depends on the order in which tasks have to be performed. A lot of research work has been done in the area of scheduling problems for different situations and different criterions. Johnson (1954) gave procedure for finding the optimal schedule for n-jobs, two machine flow-shop problem with minimization of the makespan (i.e. total elapsed time) as the objective. Ignall & Scharge (1965) applied Branch and Bound technique for obtaining a sequence which minimizes the total flow time. Chandrasekharan (1992) has given a technique based on Branch and Bound method and satisfaction of criterion conditions to obtain a sequence which minimizes total flow-time subject to minimum makespan in a two stage flow shop problem. Bagga (1969), Maggu and Das (2005), Szwarch (1977), Yoshida & Hitomi (1979), Singh (1985), Chandra Sekhran (1992), Anup (2002) etc. derived the optimal algorithm for two/ three or multistage flow shop problems taking into account the various constraints and criteria. Maggu and Das (1977) introduced the concept of job-block criteria in the theory of scheduling. This concept is useful and significant in the sense to create a balance between the cost of providing priority in service to the customer and cost of giving services with non-priority customers. The decision maker may decide how much to charge extra to priority customers.

Singh T.P., Gupta Deepak (2006) studied  $n \times 2$  general flowshop problem to minimize rental cost under a predefined rental policy in which the probabilities have been associated with processing time on each machine including job block criteria. In this paper we have extended the study made by Singh T.P., Gupta Deepak (2006) by introducing the concept of transportation time. Here we have developed an algorithm to minimize the rental cost of the machines. The problem discussed here is wider and has significant use of theoretical results in process industries.

## 2. Notations

- S : Sequence of jobs 1,2,3,...,n
- $M_j$  : Machine j,  $j= 1,2,\dots$
- $A_i$  : Processing time of  $i^{\text{th}}$  job on machine A.
- $B_i$  : Processing time of  $i^{\text{th}}$  job on machine B.

- $A'_i$  : Expected processing time of  $i^{\text{th}}$  job on machine A.
- $B'_i$  : Expected processing time of  $i^{\text{th}}$  job on machine B.
- $p_i$  : Probability associated to the processing time  $A_i$  of  $i^{\text{th}}$  job on machine A.
- $q_i$  : Probability associated to the processing time  $B_i$  of  $i^{\text{th}}$  job on machine B.
- $S_i$  : Sequence obtained from Johnson's procedure to minimize rental cost.
- $t_{A_i \rightarrow B_i}$  : Transportation time from machine A to machine B.
- $C_j$  : Rental cost per unit time of machine  $j$ .
- $U_i$  : Utilization time of B ( $2^{\text{nd}}$  machine) for each sequence  $S_i$
- $t_1(S_i)$  : Completion time of last job of sequence  $S_i$  on machine A.
- $t_2(S_i)$  : Completion time of last job of sequence  $S_i$  on machine B.
- $R(S_i)$  : Total rental cost for sequence  $S_i$  of all machines.
- $CT(S_i)$  : Completion time of  $1^{\text{st}}$  job of each sequence  $S_i$  on machine A.

### 3. Problem Formulation

Let  $n$  jobs say  $i=1,2,3,\dots,n$  be processed on two machines A & B in the order AB. A job  $i$  ( $i=1,2,3,\dots,n$ ) has processing time  $A_i$  &  $B_i$  on each machine respectively with their respective probabilities  $p_i$  &  $q_i$  such that  $0 \leq p_i \leq 1$  &  $\sum p_i = 1$ ,  $0 \leq q_i \leq 1$  &  $\sum q_i = 1$  and let  $t_{A_i \rightarrow B_i}$  be the transportation time from machine A to machine B of each job  $i$ . Let an equivalent job  $\beta$  is defined as  $(k, m)$  where  $k$  and  $m$  are any jobs among the given  $n$  jobs such that  $k$  occurs before job  $m$  in the order of job block  $(k, m)$ . The mathematical model of the problem in matrix form can be stated as :

jobs	Machine A		$t_{A_i \rightarrow B_i}$	Machine B	
	$A_i$	$p_i$		$B_i$	$q_i$
1	$A_1$	$p_1$	$t_{A_1 \rightarrow B_1}$	$B_1$	$q_1$
2	$A_2$	$p_2$	$t_{A_2 \rightarrow B_2}$	$B_2$	$q_2$
3	$A_3$	$p_3$	$t_{A_3 \rightarrow B_3}$	$B_3$	$q_3$
4	$A_4$	$p_4$	$t_{A_4 \rightarrow B_4}$	$B_4$	$q_4$
---	---	---	---	---	---
---	---	---	---	---	---
n	$A_n$	$p_n$	$t_{A_n \rightarrow B_n}$	$B_n$	$q_n$

Table – 1

Our objective is to find the optimal schedule of all jobs which minimize the total rental cost, when costs per unit time for machines A & B are given while minimizing the makespan.

### 4. Practical Situations

Various practical situations occur in real life when one has got the assignments but does not have one's own machine or does not have enough money or does not want to take risk of investing huge amount of money to purchase machine. Under such circumstances, the machine has to be taken on rent in order to complete the assignments. As a medical practitioner, in the starting of his career, does not buy expensive machines

say X-ray machine, the ultra sound machine etc. but instead take them on rent. Moreover in hospitals/industries concern, sometimes the priority of one job over the other is preferred. It may be because of urgency or demand of its relative importance. Hence the job block criteria become significant. Further, when the machines on which jobs are to be processed are planted at different places, the transportation time which include the loading time, moving time and unloading time etc. has a significant role in production concern and hence significant.

## 5. Assumptions

1. We assume **rental policy** that all the machines are taken on rent as and when they are required and are returned as when they are no longer required for processing. Under this policy second machine is taken on rent at time when first job completes its processing on first machine. Therefore idle time of second machine for first job is zero.
2. Jobs are independent to each other.
3. Machine break down is not considered.
4. Pre- emission is not allowed i.e. once a job started on a machine, the process on that machine can't be stopped unless the job is completed.
5. It is given to sequence k jobs  $i_1, i_2, \dots, i_k$  as a block or group-job in the order  $(i_1, i_2, \dots, i_k)$  showing priority of job  $i_1$  over  $i_2$
6. Jobs may be held in inventory before going to a machine.

## 6. Algorithm

To obtain optimal schedule, we proceed as

**Step 1.** Define expected processing time  $A'_i$  &  $B'_i$  on machine A & B respectively as follows:

$$A'_i = A_i * p_i, \quad B'_i = B_i * q_i$$

**Step 2.** Define two fictitious machines G & H with processing time  $G_i$  &  $H_i$  for job i on machines G & H respectively, as:

$$G_i = A'_i + t_{A_i \rightarrow B_i}, \quad H_i = t_{A_i \rightarrow B_i} + B'_i$$

**Step 3.** Take equivalent job  $\beta = (k, m)$  and define processing time as follows:

$$G_\beta = G_k + G_m - \min(G_m, H_k), \quad H_\beta = H_k + H_m - \min(G_m, H_k)$$

**Step 4.** Define a new reduced problem with processing time  $G_i$  &  $H_i$  where job block  $(k, m)$  is replaced by single equivalent job  $\beta$  with processing time  $G_\beta$  &  $H_\beta$  as obtained in step 3.

**Step 5.** Apply Johnson's (1954) technique and obtain an optimal schedule of given jobs, using Johnson's technique. Let the sequence be  $S_1$ .

**Step 6.** Observe the processing time of 1<sup>st</sup> job of  $S_1$  on the first machine A. Let it be  $\alpha$ .

**Step 7.** Obtain all the jobs having processing time on A greater than  $\alpha$ . Put these job one by one in the 1<sup>st</sup> position of the sequence  $S_1$  in the same order. Let these sequences be  $S_2, S_3, S_4, \dots, S_r$

**Step 8.** Prepare in-out table for each sequence  $S_i$  ( $i=1,2,\dots,r$ ) and evaluate total completion time of last job of each sequence  $t_1(S_i)$  &  $t_2(S_i)$  on machine A & B respectively.

**Step 9.** Evaluate completion time  $CT(S_i)$  of 1<sup>st</sup> job for each sequence  $S_i$  on machine A.

**Step 10.** Calculate utilization time  $U_i$  of 2<sup>nd</sup> machine for each sequence  $S_i$  as:

$$U_i = t_2(S_i) - CT(S_i) \text{ for } i=1,2,3,\dots,r.$$

**Step 11.** Find  $\text{Min} \{U_i\}$ ,  $i=1,2,\dots,r$ . let it be corresponding to  $i=m$ , then  $S_m$  is the optimal sequence for minimum rental cost.

$$\text{Min rental cost} = t_1(S_m) \times C_1 + U_m \times C_2$$

Where  $C_1$  &  $C_2$  are the rental cost per unit time of 1<sup>st</sup> & 2<sup>nd</sup> machine respectively.

## 7. Computer Program

```
#include<iostream.h>
#include<stdio.h>
#include<conio.h>
#include<process.h>
void display();
void schedule(int,int);
void inout_times(int []);
void update();
void time_for_job_blocks();

float min;
int job_schedule[16],tt[16];int job_schedule_final[16];int n;
float a1[16],b1[16],a11[16],b11[16];float a1_jb,b1_jb;float a1_temp[15],b1_temp[15];
int job_temp[15];int group[2];//variables to store two job blocks
float a1_t[16], b1_t[16];float a1_in[16],a1_out[16];float b1_in[16],b1_out[16];
float ta[16]={32767,32767,32767,32767,32767},tb[16]={32767,32767,32767,32767,32767};
void main()
{
    clrscr();
    int a[16],b[16];float p[16],q[16];int optimal_schedule_temp[16];int optimal_schedule[16];
    float cost_a,cost_b,cost;float min; //Variables to hold the processing times of the job blocks
    cout<<"How many Jobs (<=15) : ";cin>>n;
    if(n<1 || n>15)
        {cout<<"Wrong input, No. of jobs should be less than 15.\n Exiting";getch();
        exit(0);
        }
    cout<<"Enter the processing time and their respective probabilities ";
    for(int i=1;i<=n;i++)
        {cout<<"\nEnter the processing time and its probability of "<<i<<" job for machine A : ";cin>>a[i]>>p[i];
        cout<<"\nEnter the transportation time of "<<i<<"job from machine A to B : ";cin>>tt[i];
        cout<<"\nEnter the processing time and its probability of "<<i<<" job for machine B : ";cin>>b[i]>>q[i];
        //Calculate the expected processing times of the jobs for the machines:
        a11[i] = a[i]*p[i];b11[i] = b[i]*q[i];a1[i]=a11[i]+tt[i];b1[i]=b11[i]+tt[i];
        }
    for(int k =1;k<=n;k++)
        {cout<<"\n" <<k<<"\t\t" << a1[k]<<"\t\t" << b1[k];}
```

```
cout<<"\nEnter the two job blocks (two numbers from 1 to "<<n<<") : ";cin>>group[0]>>group[1];
cout<<"\nEnter the Rental cost of machine A : ";cin>>cost_a;
cout<<"\nEnter the Rental cost of machine B : ";cin>>cost_b;
//Function for expected processing times for two job blocks
    time_for_job_blocks();int t = n-1;
    schedule(t,1);
//Calculating In-Out times
    inout_times(job_schedule_final);
//Repeat the process for all possible sequences
for( k=1;k<=n;k++) //Loop of all possible sequences
{
    for(int i=1;i<=n;i++)
    {optimal_schedule_temp[i]=job_schedule_final[i];}
    int temp = job_schedule_final[k];optimal_schedule_temp[1]=temp;
    for(i=k;i>1;i--)
    {optimal_schedule_temp[i]=job_schedule_final[i-1];}
//Calling inout_times()
    int flag=0;
    for(i=1;i<n;i++)
    {
        if(optimal_schedule_temp[i]==group[0] && optimal_schedule_temp[i+1]==group[1])
        {flag=1;break;}
    }
    if(flag==1)
    {
        inout_times(optimal_schedule_temp);
        ta[k]=a1_out[n]-a1_in[1];tb[k]=b1_out[n]-b1_in[1];
        if(tb[k]<tb[k+1])
        {
            //copy optimal_schedule_temp to optimal_schedule
            for(int j=1;j<=n;j++)
            {
                optimal_schedule[j]=optimal_schedule_temp[j];
            }
        }
    }
}

float smalla = ta[1];float smallb = tb[1];float maxv[16];
for(int ii=2;ii<=n;ii++)
{
    if(smalla>ta[ii])
```



```
for(i=1;i<=n;i++)
{
    if(i==1)
    {a1_in[i]=0.0; a1_out[i] = a1_in[i]+a1_t[i];b1_in[i] = a1_out[i]+tt[schedule[i]];
      b1_out[i] = b1_in[i]+b1_t[i];}
    else
    {
        a1_in[i]=a1_out[i-1];a1_out[i] = a1_in[i]+a1_t[i];
        if(b1_out[i-1]>=(a1_out[i]+tt[schedule[i]]))
        {b1_in[i] = b1_out[i-1];b1_out[i] = b1_in[i]+b1_t[i];}
        else
        {b1_in[i] = a1_out[i]+tt[schedule[i]];b1_out[i] = b1_in[i]+b1_t[i];
          }}}
int js1=1,js2=n-1;
void schedule(int t, int tt)
{
    if(t==n-1)
    {js1=1; js2=n-1;}
    if(t>0 && tt==1)
    {
        for(int i=1,j=1;i<=n;i++,j++) //loop from 1 to n-1 as there is one group
        {if(i!=group[0]&&i!=group[1])
          {a1_temp[j] = a1[i];b1_temp[j] = b1[i];job_temp[j] = i;}
          else if(group[0]<group[1] && i==group[0])
          {a1_temp[j] = a1_jb;b1_temp[j] = b1_jb;job_temp[j] = -1;}
          else
          { j--;}}
        //Finding smallest in a1
        float min1= 32767;
        int pos_a1;
        for(j=1;j<n;j++)
        {
            if(min1>a1_temp[j])
            {pos_a1 = j;min1 = a1_temp[j];}
        }
        //Finding smallest in b1
        float min2= 32767;int pos_b1;
        for(int k=1;k<n;k++)
        {if(min2>b1_temp[k])
```

```
        {pos_b1 = k;min2 = b1_temp[k]    }}
    if(min1<min2)
{job_schedule[js1] = job_temp[pos_a1];js1++;a1_temp[pos_a1]=32767;b1_temp[pos_a1]=32767;}
    else
{job_schedule[js2] = job_temp[pos_b1];js2--;a1_temp[pos_b1]=32767;b1_temp[pos_b1]=32767;
    }}
else if(t>0 && tt!=1)
{ //Finding smallest in a1
    float min1= 32767;int pos_a1;
    for(int i=1;i<n;i++)
    {if(min1>a1_temp[i]
        {pos_a1 = i;min1 = a1_temp[i];
        }}
    //Finding smallest in b1
    float min2= 32767;int pos_b1;
    for(i=1;i<n;i++)
    {if(min2>b1_temp[i]
        {pos_b1 = i;min2 = b1_temp[i];
        }}
    if(min1<min2)
{job_schedule[js1] = job_temp[pos_a1];js1++;a1_temp[pos_a1]=32767;b1_temp[pos_a1]=32767;}
    else
{job_schedule[js2] = job_temp[pos_b1];js2--;a1_temp[pos_b1]=32767;b1_temp[pos_b1]=32767;}}
t--;
if(t!=0)
{schedule(t, 2);}
//final job schedule
int i=1;
while(job_schedule[i]!=-1)
{job_schedule_final[i]=job_schedule[i];i++;}
job_schedule_final[i]=group[0];i++;
job_schedule_final[i]=group[1];i++;
while(i<=n)
{job_schedule_final[i]=job_schedule[i-1];i++;}}
```

## 8. Numerical Illustration

Consider 5 jobs and 2 machines problem to minimize the rental cost. The processing times with their respective probabilities and transportation time from one machine to another machine are given as follows:



job i	Machine A		$t_{A_i \rightarrow B_i}$	Machine B	
	$A_i$	$p_i$		$B_i$	$q_i$
1	12	0.2	6	8	0.1
2	16	0.3	5	12	0.2
3	13	0.3	4	14	0.3
4	18	0.1	3	17	0.2
5	15	0.1	4	18	0.2

Table-2

Rental costs per unit time for machines  $M_1$  &  $M_2$  are 15 & 13 units

respectively, and jobs 2, 5 are to be processed as an equivalent group job  $\beta$ .

**Solution:** The expected processing times for two machines are as in table 3.

As per step 3 : The processing times of equivalent job block  $\beta = (2,5)$  are given by

$$G_\beta = 9.8+5.5-5.5=9.8 \text{ and } H_\beta = 7.4+7.6 -5.5=9.5$$

As per step 4 : Using Johnson's method, the optimal sequence is  $S_1 = 4,3, \beta,1$  i.e. 4-3-2-5-1

Other optimal sequences for minimize rental cost, are

$$S_2 = 1-4-3-2-5$$

$$S_3 = 3-4-2-5-1$$

$$S_4 = 2-5-4-3-1$$

The In-out table for the sequence  $S_1$  is as shown in table 4.

The total elapsed time = 22.3 units and utilization time for  $M_2 = 22.3-4.8 = 17.5$  units.

The In-out table for the sequence  $S_2$  is as shown in table 5.

Total elapsed time = 23.9 units and Utilization time of  $M_2 = 23.9- 3.0 = 20.9$  units

The In-out table for the sequence  $S_3$  is as shown in table 6.

The total elapsed time = 22.3 units and Utilization time of B = 22.3 -7.9 = 14.4 units

The In-out table for the sequence  $S_4$  is as shown in table 6.

The total elapsed time=24.2 units and Utilization time of B = 24.2 – 9.8 = 14.4 units

The total utilization of A machine is fixed 14.4 units and minimum utilization time of B machine is 14.4 units for two sequences  $S_3$  and  $S_4$ . Therefore optimal sequences are  $S_3$  3-4-2-5-1 and  $S_4$  2-5-4-3-1 and total rental cost =  $14.4 \times 15 + 14.4 \times 13 = 403.20$  units

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### Remarks

i.The following algebraic properties can be easily proved with the numerical examples:

a) Equivalent job formation is associative in nature

i.e. the block  $((1,3)5) = (1(3.5))$ .

b) The equivalent job formation rule is non commutative

i.e. the block  $(1,5) \neq (5,1)$ .

ii.The study may be extended further for three machines flow shop, also by considering various parameters such as break down interval etc.

### Tables

Table 3: The expected processing times for two machines are

Jobs	$A'_i$	$t_{A_i \rightarrow B_i}$	$B'_i$
1	2.4	6	0.8
2	4.8	5	2.4
3	3.9	4	4.2
4	1.8	3	3.4
5	1.5	4	3.6

Table 4. The In-out table for the sequence  $S_1$  is

Jobs	A	$t_{A_i \rightarrow B_i}$	B
	In-Out		In-Out
4	0-1.8	3	4.8-8.2
3	1.8-5.7	4	9.7-13.9
2	5.7-10.5	5	15.5-17.9
5	10.5-12	4	17.9-21.5
1	12-14.4	6	21.5-22.3

Table 5. The In-out table for the sequence  $S_2$  is

Jobs	A	$t_{A_i \rightarrow B_i}$	B
	In-Out		In-Out
1	0 - 2.4	6	3.0-3.8
4	2.4 - 4.2	3	7.2-10.6
3	4.2-8.1	4	12.1-16.3
2	8.1-12.9	5	17.9-20.3
5	12.9-14.4	4	20.3-23.9

Table 6. The In-out table for the sequence  $S_3$  is

Jobs	A	$t_{A_i \rightarrow B_i}$	B
	In-Out		In-Out
3	0-3.9	4	7.9-12.1
4	3.9-5.7	3	12.1-15.5
2	5.7-10.5	5	15.5-17.9
5	10.5-12	4	17.9-21.5
1	12-14.4	6	21.5-22.3

Table 7. The In-out table for the sequence  $S_4$  is

Jobs	A	$t_{A_i \rightarrow B_i}$	B
	In-Out		In-Out
2	0-4.8	5	9.8-12.2
5	4.8-6.3	4	12.2-15.8
4	6.3-8.1	3	15.8-19.2
3	8.1-12	4	19.2-23.4
1	12-14.4	6	23.4-24.2

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