

Market segmentation based on the expected benefits of consumers: Case of TONDAR 90 automobile in Iranian market

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Abstract

Today,one of the approaches is using for market segmentation, is "benefit sought approach". Benefit soughtis considered as types of benefits that consumers seek on products. Therefore, this research is study of automobile market that is segmented on basis of favor of Shiraz city consumers. Method of descriptive research is survey type. Research statistic population includes all of consumers TONDAR 90 at Shiraz city. And sample includes 250 consumers in 5 zones (north-south-center-east-west). The tool of research is questionnaire with the scale of five degree Likert. Model of research was evaluated by 27 variables. Analysis of data is 3 steps. Atfirst, number of variables decreased using of factor analysis. Thus, 5 variables were extracted as input variable of cluster analysis K-means algorithm was considered and after cluster analysis operation, the market was divided to 4 segments, on the basis of favor of consumers. After identification of segments was processed to hypothesis test. The results of statistics tests indicated the presence of meaningful relation within factors" status married, family members, education, job, income, consumption, loyalty" with favor of automobile consumers that has been introduced on the index of market section. In this research did not confirm hypothesis of sex and age affect at selection and purchasing automobile.

Keyword: Market segmentation, expected benefits of consumers, TONDAR 90.

1.Introduction

Today, due to increased competition, a marketing and market research company act as components of development and seeks to identify and assess the market and provide customers with solutions for improving the profitability of their companies are the ultimate goal.

One of the tenets governing the current competitive market, customer oriented and customer oriented principles is the belief. In the afternoon evening "Targeted production "Are named.So many companies have taken the approach of mass marketing and target marketing based on have. These methods are divided into different sectors of the market and choose the best parts and service profitably than its competitors, organizational strategies Develop and plan there.

Since there is no stable basis for market segmentation, the segmentation to companies on the markets for market segmentation has been used on many variables, so that these variables alone or as a mass market structure of show. The central idea of marketing is to match the needs and wants of customers (thedemand side of the equation) to companies' competences (the supply side) in such a way as to accomplish the goals of both parties (McDonald & Dunbar, 2004). But thisis not an easy task. Companies usually cannot appeal to all buyers because they are toonumerous and too varied in their needs and wants Kotler(2002). Additionally, nocompanies are able to serve all buyers in the market because of limits on the skills andresources to execute all activities associated with producing and delivering thedemanded products. To match the demand and the supply sides, at least two strategies are needed. First, a company must share its competences with other companies, forming that system of upstream and downstream linkages that constitutes a supplychain (Christopher, 1992). Secondly, since the demand is not homogeneous (Kotler,1997; Wind, 1978), supply chains cannot appeal to all buyers in the same way, whichforces suppliers to follow some strategy for market segmentation (McDonald andDunbar, 2004). In this regard, current marketing practice recommends that organizations first investigate the customer needs, then segment customers in groupswith similar needs, and finally target them with differentiated products and services(Day, 1990; Kumar et al., 2000).

Important issue in this study is to identify benefits that are important to consumers when buying automobile. To resolve this problem in this study 27 take advantage of consumers when choosing a automobile that seems to be



important to them were identified. So that consumers who are a part of the same benefits they buy automobile search

The research objectives

- 1- Identify the difference between consumers' behavior in market segmentation based on benefit sought approach
- 2 Identify the consumer's behavioral characteristics based on benefit sought approach
- 3 –Identify the consumer's personal characteristics based on benefit sought approach
- 4 -Provide guidelines for developing effective strategies of segmentation

2.Literature Review

Smith (1956, p. 6), who introduced the concept of market segmentation to the field of marketing, provides the following definition for market segmentation: "market segmentation consists of viewing a heterogeneous market (one characterized bydivergent demand) as a number of smaller homogeneous markets." marketsegmentation's aim is to identify or construct one or more consumer groups who are similar with respect to a predefined criterion, to learn as much as possible about them, and - if one or more segments are found to be managerially useful - modify the entiremarketing mix to best cater for the segments. The result of successful marketsegmentation is competitive advantage in themarketplace due to strong positioning ina particular part of themarket. The creation of a target market strategy is widely viewed asIntegral to developing an effective business strategy (Doyle, 2006; Grant, 2004). The concept of market segmentation isoften cited as pivotal to establishing a target market strategy (Kotler and Keller, 2005), Market segmentation is one of the most important ways to develop successfulmarketing strategy (Kotler, 1997). Supply-chain strategies can be developed within arange of possibilities from treating consumers as being entirely homogeneous totreating them as individuals. The first of those strategies is known as mass marketing, where the seller mass-produces and mass-distributes one product and attempts toattract all kinds of buyers (Kotler, 1999). At the opposite end of the continuum, masscustomization precludes personalization of some components of the marketing mix toeach member of the market (Lampel and Mintzberg, 1996; Wedel and Kamakura, 2002). Neither of these polar-opposite strategies will typically be very successful, given the diversity of customers' demand in the case of mass marketing (Walley et al., 2000) andthe costs involved in the customization strategy. In practice, segmentation schemes fallbetween these two extremes (Kotler, 1997). Segmenting the market implies distinguishing different segments, and selecting oneor more of them on which to focus. The key requirement is to develop product andmarketing mixes tailored to the needs of each target market. Market segmentation andtargeting have been shown to improve the sellers' capacity to identify marketopportunities, and to make fine adjustments to their product, prices, distribution channels and promotional mixes (Kotler, 1999; Wind, 1978). Debates in the marketing literature have increasingly acknowledged that consumers are abandoning predictable patterns of consumption (Kardon, 1992; Firat and Venkatesh, 1993; van Raaij, 1993; Brown, 1995; Firat and Shultz, 1997; Sheth et al. 2000). Changes inlifestyle, income, ethnic group and age are further increasing the diversity of customerneeds and buying behaviour (Sheth et al., 2000) consequently meaning that marketingsegmentation approaches are arguably becoming less effective and less efficient thanthey are often perceived to be (Firat and Shultz, 1997; Sheth et al., 1999). There are many factors which can be responsible for market segmentation traditional as well as modern ornew. Amandeepsingh (2011) reveals in his study that earlier demographic factors were considered as best basis of segmentation but they are no longer effective for segmentation in FMCG sector. An investigation of 500 consumer's purchase routine and their demographic attribute are found non-associated in this study. This study shows that purchasing of FMCG products specially personal care products is indifferent of age, educational level. But there is an effect of gender and educated and non-educated consumers on the purchase routine of personal care products. It means there is a need for developing more effecting marketing segmentation basis. This study is related to only one industry may not be applicable to others. But it is rightly proved that demographic which are considered as most effective attribute that influence the purchase of consumer not powerful enough in today life. Victoria K. Wells, Shing Wan Chang, Jorge Oliveira (2010) in their study present an idea that benefit sought are more powerful basis of brand choice. They also reveal the idea that demographic attributes are not very effective in case of brand choice and in price selection. The demographic variables of interest were age, gender, household size, occupation, education and level of income. Results of this study shows the demographic influence on choice of retail outlet is partial with household size, education and income having a significant effect on the choice of retail outlet selected. This study shows that some of the demographical factors like education, income and household size effect the choice of retail outlet and definitely the choice of brands also (Salma Mirza, 2010). In a different way Rajiv kamineni (2009) present the idea that demographic is now failed to effective segmentation and only psychographic is not sufficient to segment today's complex market in which consumers have a different type of ideology. This study gives an idea about new basis of segmentation that can be applicable with the help of Enneagram that is



an ancient technique of personality indicator. This technique has a combination of psyche and spirituality of personality. This study gave a different idea about segmentation which is not in practice but can be proved very useful. Michel wedel (2002) in his editorial article states that market segmentation has now become a necessity of marketers. One to one marketing is no feasible because it need great amount of money and efforts that directly affect the profit of the company. This article put stress on an understanding of the dynamic nature of preferences and market segment composition is essential for strategies focused on the evolution rather than the proliferation of products and businesses. Amandeepsingh (2010) in his study highlights the need of using a new theoretical foundation of market segmentation which will help the FMCG companies to segment the market in competition oriented marketing to gain fruitful results. This research paper proposes 5 golden rule of market segmentation witch are as:

- 1. There are "No Rules": Getting it right isn't simple at all. But never copy. Each successful segmentation
- 2. process is different, unique, and unrepeatable. The "me too" attitude leads to failure. Originality could possibly break a market open.
- 3. "Reducing" a market? Sometimes it's about expanding it. Some of the most successful marketing plans have chosen a larger market by "expanding" their segmentation, not only reducing it.
- 4. The "Value" of the segment: The best segments must have Potential, Lifespan, Accessibility, and Profitability. The key is identifying which segments provide value in terms of potential, lifespan, accessibility and profitability; because a sales strategy's effectiveness increases according to our capacity to size segments, identify them, and dissect them.
- 5. It must be "Different": Each company requires a different Market Segmentation. Being original and efficient with segmentation is the key to the amount of success achieved. We create new and personalized ways of segmenting, creating Hybrid models that are easy to interpret and explain (causes, value, behavioral, psychographic, demographic, and attitudinal) in order to obtain the most useful results from each sectorial situation and each company.
- 6. Choosing "The Axes" properly: Time segmentation and spending causes, demographic but with
- 7. attitudinal axes, and Psychographic but with a behavioral aspect? Surely there is an answer, but to find it we must investigate, test, and challenge the market.

Higgs, Bronwyn and Ringer, Allison (2013) in their study discusses about the different segmentation basis and shows that a number of specialized segmentation approaches are emerged in the changing environment. The author suggests some of the following specialized method of market segmentation:

- Finer and Hyper-segmentation
- Progressive Profiling
- Addressable marketing method

Finer segmentation defined as a more precise way to segment markets into narrow clusters. Progressive profiling involves incremental data collection across sessions and interaction points typically online. Addressable marketing exploits the potential of digital communications devices to gather information about online behaviors including site visitation, site engagement, and content involvement and advertising exposure. However different basis of market segmentation has their importance in different market but in today's competing market only traditional basis as demographic, geographic, psychographic and behavioral are not enough. Other factors as benefit sought, ethnocentric approach etc. are also playing their role to segment the consumer market.

Russell I. Haley (2014) proves that most techniques of market segmentation rely only on descriptive factors pertaining to purchasers and are not efficient predictors of future buyer behavior. The author proposes an approach whereby market segments are delineated first on the basis of factors with a causal relationship to future purchase behavior. The belief underlying this segmentation strategy is that the benefits which people are seeking in consuming a given product are the basic reasons for the existence of true market segments.

3.Research model

There are various models for segmenting the market. Figure (1) market segmentation is shown in three models that include: 1. segmentation based on demographic characteristics, 2.segmentation based on benefits, 3. segmentation based on behavioral characteristics. In this study is used the segmentation based on benefits.



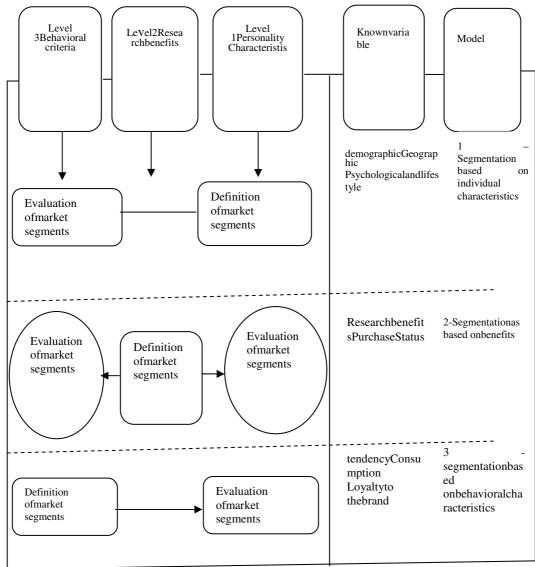


Figure (1): Models of market segmentation (Source: Wilkie, 1994,P:91)

4. Variables research

- **4.1. Dependent variable:** The consumer benefits (benefits that consumers are looking for)
- **4.2. Independent variables:** personal characteristics of consumers (age, marital status, education, occupation, gender, family income, and family size) and behavioral characteristics of consumers (consumption, brand loyalty)

5. Research hypotheses

Market segmentation based on the conceptual models shown in Figure (2) hypotheses are:

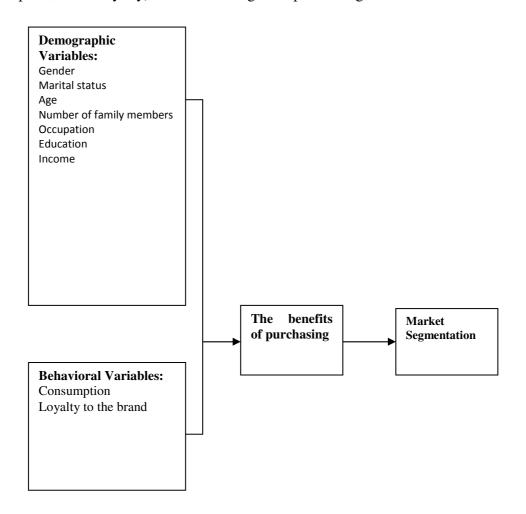


5.1. The main hypothesis: There are significant differences between the behavior of consumers in different market segments based on benefits,.

5.2. Subsidiary assumptions:

H1:There is a significant relationship between the demographic characteristics of consumers (age, marital status, education, occupation, gender, family income, and family size) and benefit sought of purchasing.

H2:There is a significant relationship between the behavioral characteristics of consumers (consumption, brand loyalty) and benefit sought of purchasing.



Figure(2):Conceptual model of market segmentation

6. Methodology

Data collection tool is a questionnaire. This questionnaire is designed according to the hypothesis. Also for collecting data and the theoretical framework is used from library and Internet resources.

6.1. Techniques of data analysis

In this study is used descriptive and inferential statistical methods. At first all demographic variables based on descriptive statistics (Frequency, percentage, mean, standard deviation and coefficient of variation,) is Review. And to prioritize the variablesis used Friedman test. And for market segmentation is used of factor analysis and



cluster analysis K-Means. In the present study to test the hypothesis from the chi-square test, ANOVA and Kruskal-Wallis test is used.

6.2. Sample selection

In this study, stratified random sampling method is used. Shiraz is divided into five regions (North-South East-West Center), and a representation of Iran Khodro each region were randomly selected, and in each representation the number of consumers TONDAR90 were questioned.

Table(1). Distribution of samples in Shiraz

Tuble(1). Distribution of sumples in Simus					
GEOGRAPHICAL AREAS IN SHIRAZ	SELECTED SAMPLES FROM EACH REGION	THE TOTAL NUMBER OF SAMPLES			
North	50	250 Person			
South	50				
Center	50				
East	50				
West	50				

7. Results and discussion

7.1. Benefit based segments

In order to examine whether benefit based segments exist, we conducted a preliminary factor analysis followed by a cluster analysis. Initially, principal component factor analysis and varimax rotation were employed to identify underlying dimensions of the 27 benefit items. The 27 items resulted in five factors with eigenvalues of 1.0 or higher, accounting for 63.118 percent of the total variance in benefits (Table.2). The benefits consisted of five factors: quality, safety, technical features, after sales service and conditions of sale. Cluster analysis using the K-means method was conducted to determine whether consumers could be segmented into distinct groups based on benefit factors. The clustering was undertaken by way of minimizing similarity and redundancy among clusters and dividing respondents into clusters. As a result, a four –cluster solution emerged. Factor scores of the benefit factors sought by clusters are presented in Table 8. The four cluster solution was then validated using ANOVA, resulting in significant differences among four clusters in all benefit factors. These results support the notion that there are, indeed, benefit based segments that cut across consumers. Thus, H1 was supported.

Table(2). Result of factor analysis

Factors	Eigenvalues	Variance(percent)
Quality	1.987	14.453
Safety	1.879	13.396
technical features	1.756	12.786
after sales service	1.665	11.894
conditions of sale	1.438	10.589
Sum		63.118

The first factor: the highest percentage of the total variance, %14.453 dedicated to and named " Quality " is named. The first factor includes the following variables:



Table 3: The first factor variables

Operating variables	Load factor
operating variables	2000 100001
New vehicle	.810
Ease of use of the vehicle	.606
Car durability	.000
Car durability	.756
Aesthetic vehicle	
	.825
Car paints	
The same of the sa	.498
Capacity passengers	
	.547
Air Conditioning System	
	.743
An electric mirrors	
	.681
An automatic transmission	
	.721
A power steering	
	.653

The second factor: the factor of % 13.396 of the total variance in the name of "safety" is named. The second factor includes the following variables:

Table 4: The second factor variables

Operating variables	Load factor
An air bag	.625
A brake ABS	.751
The balance of the car at high speed	.536

The third factor: the factor of %12.786 of the total variance in the name of "technical features" is named. The third factor includes the following variables:

Table 5: The third factor variables

Operating variables	Load factor
The environmental pollution	.497
Vehicle depreciation costs	.894
Fuel consumption	.941

The fourth factor: This factor of %11.894 of the total variance in the name of "after sales service" is named. The fourth factor includes the following variables:



Table 6: The fourth factor variables

Operating variables	Load factor
The price of spare parts	.851
Vehicle Warranty	.865
Access to spare parts	.823
Number of service centers (repair shops)	
	.756
Broadband access and technicians	.724

The fifth factor: The factor % 10.589 of the total variance in the name of "conditions of sale" is named. The fifth factor includes the following variables:

Table 7: The fifth factor variables

Operating variables	Load factor
Price car market	.861
Factory price Car	.782
Advance payment to buy a car	.834
Auto delivery time	.783
The interest rate of loans granted for car purchases	.826
Investment profit rate for the purchase of automobiles	.653

The segments are described below.

Segment 1: This segment accounted for 38 percent of the sample. In this segment those who are the most susceptible to the factor 1 (quality) and the factor 2 (safety) are. Therefore this group of people is willing to Automobile the addition of qualitative characteristics (new vehicle, ease of use of the vehicle, vehicle durability, aesthetic car, car paint, air conditioning and ...) has an air bag, brake ABS and is also a good balance at high speeds .

Segment2: This segment accounted for 31 percent of the sample. In this segment those who are the most susceptible to the factor 2 (safety) and the factor 3 (technical features) and the factor 1 (quality) are . Therefore, this group of people are demanding Automobile that have safety features ,depreciation costs and low fuel consumption and emissions than standard automotive environment .

Segment3: This segment accounted for 16 percent of the sample. In this segment those who are the most susceptible to the factor 3 (technical features) and the factor 4 (after sales service) are. Therefore this group of people is willing to Automobile in addition to technical features standard warranty and reasonable price as well as access to service centers and repair shops, parts and technicians and repairmen to ease possible .

Segment4:This segment accounted for 15 percent of the sample.In this segment those who are the most susceptible to the factor 5 (conditions of sale) and the factor 4 (after sales service) are. Therefore this group of people is willing to inexpensive cars. In other words, a high price elasticity of demand of people to buy a car. The car maker should be easier for people to buy a car determine the conditions of the loan with low interest rates To satisfy more and more consumers buy cars provide.

7.2. Results of segmentation

Implementation of cluster analysis on the extracted factor, was identified in four different market segments, each of these segments have unique features.



Table(8). Result of cluster analysis

Segments of the market.	The number of people in each segment	Factor scores for each of the segments				
		Quality	safety	technical features	after sales service	conditions of sale
Segment 1	95	.41147	.15752	59341	.19455	64115
Segment 2	76	.45097	.11071	.96684	.43662	.45075
Segment 3	41	-1.55733	.02075	.12589	.33331	.04723
Segment 4	38	.13654	.07233	13014	57275	.6254

7.3. Hypothesis testing

In the present study to test the hypothesis from the chi-square test, ANOVA and Kruskal-Wallis test is used. The results showed in Table (9).

The first sub-hypothesis: There is no significant relationship between the gender and benefit sought of purchasing.

The results of independent tests, chi - square showed that between the gender and benefit sought of purchasing, there is no significant relationship. Therefore the automobile market segmentation based on consumer benefits, consumer gender is a dummy variable, with the exception of additional information that may be the cause of confusion is another.

The second sub-hypothesis: There is a significant relationship between the marital status and benefit sought of purchasing.

The results of independent tests, chi - square Studies showed that between the marital status and benefit sought of purchasing, there is a significant relationship. Therefore should automobile makers when making decisions about the status of the product mix users should pay more attention.

The third sub-hypothesis: There is no significant relationship between the age and benefit sought of purchasing The results of ANOVA showed that between the age and benefit sought of purchasing, there is no significant relationship. Therefore the automobile market segmentation based on the benefits of consumers, age consumers as variable is redundant except for the additional information, which may be the cause of confusion is another.

The fourth sub-hypothesis: There is a significant relationship between the numbers of family member and benefit sought of purchasing.

The results of the Kruskal - Wallis test showed that between the number of family members and benefit sought of purchasing, there is a significant relationship. Therefore marketers must decide on the number of family members of consumers' product mix Families are more concerned with the needs and demands of different sizes and to identify actions that result in the production.

The fifth sub-hypothesis: There is a significant relationship between the job and benefit sought of purchasing. The results of independent tests, chi - square showed that between the job and benefit sought of purchasing, there is a significant relationship. Therefore companies should automobile when making decisions about product mix Consumers are more concerned about jobs. because it creates jobs, income and social prestige because of a person makes a choice to take their job status and purchase of goods.

The sixth sub-hypothesis: There is a significant relationship between the education and benefit sought of purchasing.

The results of independent tests, chi - square showed that between the education and benefit sought of purchasing, there is a significant relationship. Then automobile companies should consider the fact that educated people and the others are well aware of the advantages and disadvantages of the automobiles are better substitutes.

The seventh sub-hypothesis: There is a significant relationship between the income and benefit sought of purchasing.

The results of independent tests, chi - square showed that between the income and benefit sought of purchasing, there is a significant relationship. Therefore companies should automobile price-sensitive segments to identify the When possible pricing, lower prices will apply for these items.

The eighth sub-hypothesis: There is a significant relationship between the amount of consumption and benefit sought of purchasing.



The results of independent tests, chi - square showed that between the amount of consumption and benefit sought of purchasing, there is a significant relationship. Therefore companies should automobile the marketing strategies and product mix Due to the many variables and for families that have a high amount of automobile on them to produce specific products.

The nine sub-hypotheses: There is a significant relationship between the loyalty of consumers and benefit sought of purchasing

The results of ANOVA showed that between the loyalty of consumers and benefit sought of purchasing, there is a significant relationship. Therefore, those companies' automobiles should be of loyalty to the products of attention and special rates for these groups are attached.

Table(9). Results of hypothesis testing

Variable	Type oftest	Theteststatistic	Degrees of freedom	Significantlevel	Test result
Gender	Chi square	1.92	1	.286	Reject
Marital status	Chi square	8.33	1	.006	Confirmed
Age	ANOVA	.49	4	.94	Reject
Number offamily members	Kruskal- Wallis	13.81	4	.009	Confirmed
Occupation	Chi square	1.09	4	.005	Confirmed
Education	Chi square	75.36	3	.003	Confirmed
Income	Chi square	60.6	5	.000	Confirmed
Consumption	Chi square	25.4	4	.001	Confirmed
Loyalty	ANOVA	4.97	4	.001	Confirmed

7.4. Prioritize the benefits of consumers in buying automobile

Prioritize the interests of consumers using the Friedman test showed that the most important fuel consumption and Car color least important among the factors to account. Therefore, companies car manufacturer must be based benefits customers seek from car purchases to produce suitable products for various market segments.



Table (10). Prioritize of benefits

Benefits	Rating	Benefits	Rating
Fuel consumption	1	An automatic transmission	15
An air bag	2	Vehicle Warranty	16
Vehicle depreciation costs	3	Number of service centers (repair shops)	17
A brake ABS	4	Advance payment to buy a car	18
New vehicle	5	Market Price car	19
Car durability	6	Broadband access and technicians	20
Ease of use of the vehicle	7	Auto delivery time	21
The balance of the car at high speed	8	Investment profit rate for the purchase of automobiles	22
A power steering	9	Factory price Car	23
The price of spare parts	10	The environmental pollution	24
An electric mirrors	11	The interest rate of loans granted for car purchases	25
Access to spare parts	12	Capacity passengers	26
Air Conditioning System	13	Car paints	27
Broadband access and technicians	14		

8. Conclusion

The findings, based on research benefits, buying five different approaches for identifying the correct automobile market barrier that each of these segments are different advantages of buying automobile search . Also Test results indicated a significant relationship between factors "Marital status, family size, education, occupation, income, consumption, loyalty" Automobile is concerned with the benefits of consumers in the form of market segments is presented. The study of theories of gender and age of consumer choice and buying automobile does not endorse and prioritize desired benefits consumers by using the Friedman test shows that the highest fuel consumption and automobile paint effect in the lowest rank among the factors that .

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